



## 2025–2026 Competitive Events Playbook

### Start Here

This is a **step-by-step playbook** for State Leaders when navigating FBLA competitive events. These resources have been shared in the [State Leader Vault](#) (Password: Welcome2FBLA) since August 2024 and can be copied at the district and state level **to save you time and energy**. Most links are Microsoft Office documents for you to download and make state specific changes.

Click on each step below for further details.

#### STEP 1

[Review National  
Level Documents](#)

#### STEP 2

[Establish  
Competitive Events  
Team & Volunteers](#)

#### STEP 3

[Create Competitive  
Events Schedule](#)

#### STEP 4

[Prepare Equipment  
& Supplies](#)

#### STEP 5

[Communicate with  
the Team](#)

#### STEP 6

[Recruit & Prepare  
Judges](#)

#### STEP 7

[Scoring &  
Tabulations](#)

#### STEP 8

[Onsite at  
Conference](#)

#### STEP 9

[Post-Conference](#)

Have ideas of what to add? Or add your own resources for other State Leaders?  
*Reach out to the National FBLA Competitive Events Staff!*



## Step 1: Review National Level Documents

- ✓ [Competitive Events Policy & Procedures Manual](#)
- ✓ [Competitive Events Guidelines](#) (Word Documents)
- ✓ [Competitive Events Resource Materials](#)
  - Click on each division's folder to find specific materials.
- ✓ [Competitor ID Alternate Form](#)
- ✓ [Volunteer Management Policies](#)
- ✓ **Develop a strategy for updating and communicating these documents to district/region/state levels.** Key considerations:
  - How many entries per chapter per event?
  - How many students can participate?
  - How many events can a student compete in?
  - What events will be offered and at what levels?
  - Qualification criteria for district, state, and national levels.
  - Substitution policy.
- ✓ **Competitive Events Resources for State Leaders**
  - [2025-2026 Competitive Events Slide Deck](#)
  - 2025-2026 CE Release Information
    - October 20: District Competitive Events Materials (Objective tests, Production tests, Role plays)
    - December 1: State Competitive Events Materials (Objective tests, Production tests, Role plays)
    - December 15: Collegiate Case Competition Guidelines & Rating Sheets
    - January 15: Policy & Procedures Manual Update
  - 2025-2026 List of Competitions: [Excel](#) \* [Word](#)



## Step 2: Establish Competitive Events Team & Volunteers

- ✓ **Assemble Competitive Events Team** – Listed below are sample roles for volunteers or paid staff members.
  - [Competitive Events Committee](#)
  - [Competitive Events Director](#)
  - [Judge Coordinator](#)
  - [Tabulations Coordinator](#)
  - [Competitive Events Support Coordinator](#)
  - [Competitive Events Testing Administrator](#)
- ✓ **Recruit Competitive Events Volunteers (determine the schedule/process first)**
  - Define volunteer needs and recruitment process
    - [Sample volunteer need spreadsheet](#)
  - National Volunteer Roles
    - Event Administrator: [Job Description](#) \* [Orientation Slide Deck](#) \* [Recap Email Message](#) \* Checkout Process: [Collegiate](#)
    - Judge Manager: [Job Description](#) \* [Orientation Slide Deck](#) \* [Recap Email Message](#)
    - Section Leader: [Job Description](#) \* [Orientation Slide Deck](#) \* [Video](#)
    - Timer: [Job Description](#) \* [Orientation Slide Deck](#) \* [Video](#)
    - Section Leader/Timer: [Combined Job Description](#)
    - Event Check-in: [Job Description](#) \* [Orientation Slide Deck](#) \* [Video](#)
    - Test Proctor: [Job Description](#) \* [Orientation Slide Deck](#) \* [Video](#) \* [Production Test Proctor Information](#)
    - Welcoming Committee: [Job Description](#) \* [Orientation Slide Deck](#) \* [Welcoming Committee Plan](#) \* [Recap Email Message](#)
    - Prep Room Attendant: [Job Description](#)
- ✓ **Prepare Competitive Events Team**
  - Conduct [Event Administrator Orientation](#)
  - Conduct [Judge Manager Orientation](#)
  - Provide [Judge Manager Talking Points for Judge Orientation](#)
  - [Conduct On-site Event Administrator/Judge Manager Training](#)
- ✓ **Create folders with volunteer information**
  - [Volunteer Folder Contents](#)
  - [Files for Volunteer Folders](#)
  - [Additional Judge Information](#) (Job Interview, Future Business Leader, Future Business Executive, Data Analysis, Sales Presentation, Financial Statement Analysis)
  - [Folder Labels](#)
- ✓ **Engage with External Partners & Vendors**
  - Online conference management system
  - Online testing
  - Online rating sheets
  - Hotel/meeting space provider
  - Internet provider
  - A/V provider
  - Production company (awards session)
  - Recognition item provider (trophy, medal, plaque, etc.)



### Step 3: Create Competitive Events Schedule

- ✓ Estimate the number of competitors per event using previous years' data.
  - Define the qualifying process for district, state, and national levels.
- ✓ Determine the number of sections per event, competition intervals, and overall time needed.
  - Assess available rooms and determine event groupings (large room vs. individual rooms vs. hybrid).
- ✓ Develop a [Room Chart](#) detailing event locations and schedules.
  - Plan room setup and scheduling to minimize turnaround time.
  - Establish competition flow (all-at-once, separate rooms, etc.).
- ✓ Define online and on-site testing processes:
  - [Login Information/Wi-Fi Instructions](#)
    - These are sample online testing tickets that each member will receive with the Wi-Fi information.
    - These could also be used for Wi-Fi information for events where Wi-Fi is provided.
- ✓ Communicate deadlines, event modifications, and scheduling details.
- ✓ Review the Competitive Events At-A-Glance documents for timing: [Middle School](#) \* [High School](#) \* [Collegiate](#)
  - [Example Blue Panda Schedule Profile](#) (Template)
  - [Example Blue Panda Scoring Profile](#) (Template)
  - [Example Blue Panda Conference Guide](#) – thanks to Manuel, CA FBLA, for sharing!
  - [Schedule Title Page](#)
  - [Finalist Posting Schedule Page](#)
  - [Finalists Schedule Title Page](#)
- ✓ **Best Practice:** Schedule a short break after the first competitor to allow judges time to adjust to rating sheets.

### Step 4: Prepare Equipment & Supplies

- ✓ Review the Supply List: [Middle School](#) \* [High School](#) \* [Collegiate](#)
- ✓ Assess existing inventory and plan for additional needs.
- ✓ Organize supplies for easy access and distribution.
- ✓ Develop an Internet Plan (*included in the supply list*) and ensure connectivity needs are met.
- ✓ Manage printing and copying needs:
  - [Copy/print template](#)
- ✓ Determine awards format (trophies, medals, plaques, banners) and place orders:
  - [Award Order spreadsheet template](#)
  - Awards Labels: [Middle School](#) \* [High School](#) \* [Collegiate](#)



## Step 5: Communicate with the Team

- ✓ Establish a clear communication plan for volunteers and staff:
  - [Event Information Sheet Template](#)
- ✓ Develop a structured approach for event evaluations.
  - Gather feedback from competitors, volunteers, and judges for continuous improvement.
- ✓ Develop an **accommodations plan**:
  - Gather accommodation information through conference registration
  - Communicate with students
    - [Accommodation Email Communication](#)
    - [Accommodation Letter for Competitor](#)
  - Communicate with the team

## Step 6: Recruit & Prepare Judges

- ✓ Estimate the number of judges needed:
  - [Judge Planning Chart](#)
  - Develop a judge recruitment and sign-up process using flyers, invitation letters, email campaigns, social media posts.
- ✓ Provide timely communication to judges:
  - [Judge Confirmation Letter](#)
- ✓ Prepare judge orientation room.
  - Check-in Sheet
  - Table Tents: [Middle School](#) \* [High School](#) \* [Collegiate](#)
- ✓ Organize essential judging materials:
  - [Handshake/No-Handshake Signs](#)
  - Judge Placemat: [PDF](#) \* [Link to Canva file](#)
  - [Volunteer Gift Ticket](#)
- ✓ Set up the judging system:
  - If using judge codes, do it in one click with this tip!
    - [Blue Panda Judge Codes](#)
- ✓ Conduct judge orientation sessions:
  - Judge Orientation Outline: [Middle School/High School](#) \* [Collegiate](#)
  - Judge Orientation: [Virtual \(Prior to conference\)](#) \* [On-site Slide Deck](#)
  - [Blue Panda Online Judging Work Flow Document](#)



## Step 7: Scoring & Tabulations

- ✓ Choose a scoring method (Paper or Electronic)
- ✓ Review the Scoring Guide: [Middle School](#) \* [High School](#) \* [Collegiate](#)
  - Tie Breaker Guidelines: [Middle School](#) \* [High School](#) \* [Collegiate](#)
  - [Example Blue Panda Scoring Profile](#) (Template)
- ✓ Create a detailed [Tabulations Guide](#) to ensure that everyone working in the competitive events area is on the same page.
- ✓ Establish a process for reporting no-shows and rule violations (such as late arrival and dress code penalties) to the Tabulations room:
  - [Section Summary Form](#)
  - [Event Summary Form](#)
- ✓ Finalize awards presentation procedures.
  - Determine if results are automatically pulled or manually entered.
  - Confirm production company responsibilities.

## Step 8: Onsite at Conference

- ✓ Empower volunteers with clear responsibilities and training.
- ✓ Prepare and place [signage](#) throughout the venue.
- ✓ Develop an appeals form for event disputes.
  - Link to the National [Improvement & Appeals/Inquiry Form](#) as a reference.
    - If utilizing Jotform, you can easily make a copy of this form by pasting the URL in your own form. This can also be recreated in other platforms like Wufoo or Google by copy/pasting the questions.
- ✓ Create a sharable document for real-time feedback from leadership.
- ✓ Verify room set-ups (tables, chairs, A/V)
- ✓ Establish a communication plan for key conference partners:
  - Hotel/Meeting Conference Manager
  - Online Testing System
  - Online Rating System
  - Internet Provider
  - A/V Provider
  - Production Company
  - Plaque Provider

## Step 9: Post-Conference

- ✓ Send thank you notes to judges and volunteers.
  - [Volunteer Verification Letter](#)
- ✓ Release competition results and rating sheets.
- ✓ Gather evaluation feedback and identify improvement areas.
  - Information from National FBLA, including Competitive Events Reports: [Competitive Events History - National](#)
- ✓ Schedule a post-conference debriefing of competitive events.
- ✓ Plan for the next level of competition
  - Define and communicate the “bump-up” process for advancing competitors.